

Wonderful · Friends · Amazing · The Park · Amazing · Groovy Cool · Meticulous · Fantastic · Funny · Connected · Active · Nice Best Place on Earth · Thumbs Up · Friends of Kids · Thankful Interesting · Loving · Friendly · Loveable · Encouraging · Beautiful Outstanding · Help Children · Possible · Family · Community New Experiences · Optmistic · Fun · The Best Program Ever Community · Home · Incredible · Reliable · Outings · Spectacular

WE ASKED YOUTH IN THE PROGRAM TO DESCRIBE FRIENDS OF THE CHILDREN

Good Place · Happy · Community · Respectful

Kindness·Outgoing·Enjoyable·Helpers·Super Awesomeness Very Good·Entertaining·Life-Changing·Supportive·Blessing Happiness·Understanding·Persevered·Excited·Epic·Loving Home·New Friends·Adventure·Forever·Exciting·Grateful Calming·Welcoming·Loud·Hard Workers·Caring·Outings Friendship·Lucky·Helpful·Awesome·Thoughtful·Friends Loving·Enjoyment·Enjoy·Kind·Family·Great·Love·Mentor



We look forward to the next 30 years of mentoring, laughter, love, and inspiration.

DEAR FRIEND,

We are proud to share our 2021-2022 Impact Report with you. Inside, you'll find stories that show how the Friends of the Children professional, long term mentoring model empowers children to overcome great obstacles and reach for their dreams. You'll read about program graduate Cardeana, who is now a high school biology teacher in Tennessee; He Sapa, our first culturally specific site created in partnership with an Indigenous community, the Lakota Oyate (people) of South Dakota; and the support of Friends of the Children by partners including world champion gymnast and youth advocate Simone Biles, GRAMMY Award-winning artist Ciara, Super Bowl champion Russell Wilson, philanthropist MacKenzie Scott, and basketball legend Michael Jordan.

Friends of the Children has a long history of walking beside youth. In fact, this coming year is the 30th anniversary of our mentoring model. It was in Portland, Oregon, in 1993, that founder Duncan Campbell worked with Martin Luther King Jr. Elementary School to select 24 children facing great obstacles and matched them with three Friends. Today, nearly 30 years later, Friends of the Children has grown to a national network of more than 26 sites in urban, rural, and Indigenous communities, and we anticipate reaching 30 sites in the next year. The organization's growth comes at a time when the need is growing. In 2020, nearly 32,000 children ages four to six entered foster care in the U.S.—that's 32,000 children and families who may have avoided foster care involvement if they had a Friend by their side.

As we celebrate this anniversary and look to the future of our network, we want to bring more visibility to the work of Friends of the Children and what makes us unique. This Impact Report highlights what sets Friends apart, including: our paid, professional mentors; our evidence-based mentoring model; our intentional approach in partnering with communities to meet the specific needs of children; our research and data that demonstrate the impact of our work; our collaboration with caregivers to ensure that children are supported; and as always, our commitment to working with youth for 12+ years, no matter what.

Thank you for supporting Friends of the Children as we empower youth to achieve their dreams. We look forward to the next 30 years of mentoring, laughter, love, and inspiration.

Warmest regards,

Terri Sorensen | CEO, Friends of the Children

Jerri B. Sorensen

VALUES

Our values guide us to achieve our mission. Each value applies not only to our youth, Friends and program teams, but also applies to all Friends of the Children employees, volunteers and partners. We use our values to make informed decisions; to hire, coach and manage; and most importantly, we use our values to change the way the world treats and views the youth and families we serve.



PUT CHILDREN FIRST

We intentionally serve youth who are facing the greatest obstacles. To help our youth discover their limitless potential, we foster their internal resiliency. We listen to our youth and base decisions on each youth's needs and dreams. We prioritize self-care so that we bring our best selves to our work and focus on our youth.



BUILD RELATIONSHIPS ON LOVE

We nurture long-term relationships from a foundation of love, acceptance and culturally-informed practice. We don't give up easily and take a no matter what approach to our work. We commit for the long-term. We intentionally develop collaborative relationships over time with trust, empathy and healthy communication. We believe that we build community through one-on-one connections that are authentic, respectful and meaningful.



COMMIT TO EMPOWERMENT

We leverage personal strengths to take ownership of our futures. We build relationships within the communities of our youth and families to strengthen social networks and provide bridges to new opportunities. We consistently inspire possibility through empathy, hard work and fun. We model all of this for our youth, families and each other.



PURSUE GOALS RELENTLESSLY

We celebrate all achievements, big and small. We are disciplined in our commitment to goals, while innovative in how we reach them. We believe that the definition of success requires intentional reflection and adjustment over time. We work together and hold ourselves accountable with data to achieve short and long-term outcomes.



DEMAND EQUITY

We acknowledge the historical and present injustices impacting marginalized communities. We demand equity from ourselves and from our community. We insist that all people have the necessary support to achieve all of their hopes and dreams. We amplify the voices of our children, families and communities. We bring together different experiences, skills and backgrounds to provide opportunities to overcome personal, systemic and institutional barriers.

Our Mission

Impacting generational change by empowering youth who are facing the greatest obstacles through relationships with professional mentors – 12+ years, no matter what.

FRIENDS ARE A PART OF THE FAMILY

Children served by Friends of the Children – Tampa Bay have all experienced foster care at some point in their lives, and the consistency of a Friend is important. Shambria, a paid, professional mentor at Friends – Tampa Bay, has walked alongside youth and families since the Chapter first launched in 2014.

Foster care is something Shambria understands well. Her mother started taking foster children into their home during Shambria's senior year, and she saw their need for connection and consistency firsthand. That ultimately brought her to Friends of the Children.

Shambria has been a Friend to 13-year-old Ruby for six years. Early in their relationship, Ruby was coming out of foster care and Shambria helped reconnect Ruby with her mother. Ruby's mother is a single parent raising 11 children, and she also experienced foster care as a child.

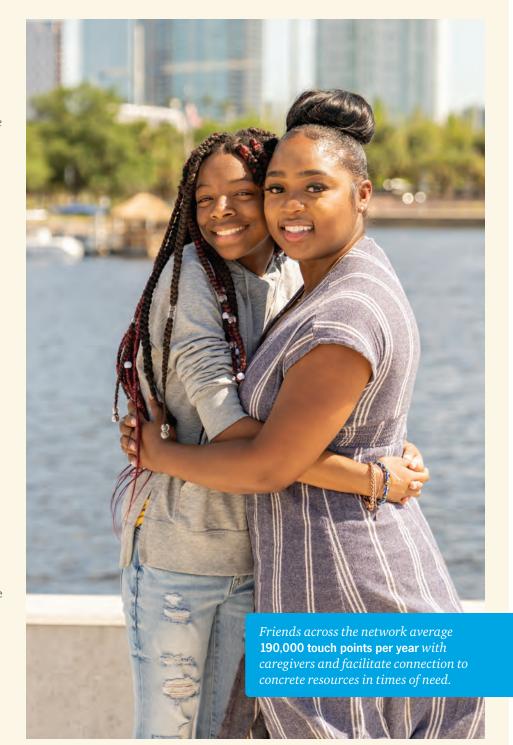
Two years ago, at the peak of COVID, Shambria got a late-night call from Ruby's mother that the family was in danger of becoming homeless. After the unexpected passing of Ruby's grandfather, they had moved into a hotel, but couldn't stay. On top of all this, a hurricane was barreling toward Florida.

Shambria went into action and contacted an organization that helped Ruby and her family get emergency assistance, including two back-to-back rooms in a shelter. She also worked with the organization to get Ruby's mother a case manager, a job, and ultimately a housing voucher so that they could move into their own home months later.

"Ruby handled all this transition flawlessly," says Shambria. "Better than I think I could. Her strength gave me space to help her mother, which impacted the entire family."

Today Shambria is working with Ruby every week, and with Ruby's mother to ensure the family stays out of the system. They are gaining stability, and it looks like they will be getting a donated car soon, which will be a big help for the family.

Shambria marvels at the strength of the children she mentors: "They have experienced so much trauma at such a very young age, and they work so hard to move through it," she says. "When I think of Ruby's future, I just want her to be the best person she can possibly be. Whatever gems she takes from me, I want her to thrive and live the healthiest life she can."





BEING GOOD RELATIVES IN INDIAN COUNTRY

Friends of the Children is excited to expand our program to walk alongside even more Indigenous youth, families, and communities.

While more than half of existing Friends of the Children sites have served Indigenous youth for many years, we are proud to have launched our first culturally specific site – Friends of the Children – He Sapa, in Rapid City, SD. From the name of the chapter (He Sapa being the Lakota description of the sacred Black Hills), to Board composition, staffing, and programming, intentionality is the guiding principle in our approach to working with Indigenous youth and families.

Guided by the Indigenous value "children are sacred," we aren't seeking to adapt our approach by inserting Indigenous culture; rather, we are committed to grounding our model in it. Indigenous lifeways will be the soil, and the Friends of the Children model, the seed.

The local community is excited to have us join their child and family well-being continuum, enthused by the potential of our model to be a solution to some of their most pressing challenges. Embracing family and cultural strengths that foster healing, connectedness, and resiliency, we are committed to becoming part of the circle that protects and supports Indigenous children to thrive.

Friends of the Children is invested in being good relatives in all the Tribal communities we serve, which is why we created a National Director of Tribal Programs position to lead this work. We are delighted to have Tasha Fridia (Pejuta Cangleska Win – Sacred Medicine Circle Woman) serving in this role. She is an enrolled member of the Wichita and Affiliated Tribes and is Kiowa, Caddo, and Hunka Oglala Lakota.

Friends of the Children – He Sapa is only the beginning. We hope for the opportunity to partner with sovereign Tribal nations to establish chapters across Indian Country, honoring Indigenous culture in service to Indian Country's most sacred resource – its children.

In alignment with the values of Friends of the Children, as an organization we acknowledge that each of our chapters are located on lands that were home to Indigenous people since time immemorial. Prior to the creation of the United States of America, this part of the continent was Turtle Island, the home of millions of diverse and thriving Indigenous people. We acknowledge and respect the inherent sovereignty and unique cultures of the first peoples of this land.



EXPANSION UPDATE

When Friends of the Children received the federal Social Innovation Fund award in 2016 to increase children served in existing sites and expand our model to new locations, we had no idea how many communities would be interested.

It turns out there were many, and that started a wave of expansion that has far outlasted that federal award. To ensure we could sustain our growing network, in 2019 Friends of the Children launched an Expansion Campaign to raise \$50 million by 2025. All toward our vision that every child who needs a Friend has one.

In January of 2022, we celebrated an extraordinary milestone. We achieved our expansion goal of being in 25 cities by 2025 three years early.

Then, in August, we continued that celebration by announcing that we met our \$50M expansion campaign goal – also three years ahead of schedule!

None of this would have been possible without the incredible support of catalytic funders like MacKenzie Scott, Michael Jordan, King Philanthropies, the Echo Fund, SCHEELS, Margaret A. Cargill Philanthropies, AT&T, and the Office of Juvenile Justice and Delinquency Prevention – just to name a few.

Stay tuned! Later this year we'll be announcing new goals for expansion. We won't stop until that vision becomes reality for every child who needs a Friend!

CATALYTIC INVESTMENT BY PHILANTHROPIST MACKENZIE SCOTT

In 2022, the Friends of the Children network received a catalytic gift of \$44 million from philanthropist MacKenzie Scott. The gift directed \$29 million directly to 12 chapters in the network and \$15 million to Friends of the Children – National. This is the largest single gift ever received by the network in its 30-year history.

MacKenzie Scott's investment gives momentum for Friends of the Children to walk alongside thousands more youth for 12+ years, no matter what. We will leverage this investment to:

Launch 10 new chapters, establishing locations in 25 states and sovereign nations in partnerships with communities by 2025

Create a Chapter Impact Fund to support ongoing grants to chapters

Grow the National team to further support our work across the country

SCAN THE QR CODE TO DISCOVER MORE ABOUT FRIENDS OF THE CHILDREN AND TO FIND WAYS TO HELP US MAKE A DIFFERENCE IN THE LIVES OF CHILDREN AND FAMILIES. YOU'LL ALSO FIND THE IMPACT REPORT ONLINE TO READ AND TO SHARE WITH YOUR FRIENDS AND FAMILY.



FRIENDS OF THE CHILDREN'S COMMITMENT TO YOUTH MENTAL HEALTH



The future wellbeing of our country depends on how we support and invest in the next generation. "

U.S. Surgeon General Dr. Vivek Murthy
 Protecting Youth Mental Health:
 The U.S. Surgeon General's Advisory

The U.S. Surgeon General recognizes Friends of the Children for ongoing efforts to expand the training and clinical support for paid, professional mentors.

Friends of the Children is honored to answer the national call to action issued by U.S. Surgeon General Dr. Vivek Murthy to safeguard and enhance youth mental health across the country. This June, we were one of 30 entities applauded by the U.S. Surgeon General for our pledge to address the country's youth mental health crisis.

Isolation, uncertainty, and economic hardship were exacerbated by the pandemic. In response, some of our chapters, such as Friends of the Children – Los Angeles, have expanded training and clinical support for their Friends so that they can increase the number of young people receiving mental health and well-being services.

Friends of the Children is proud to be a part of national efforts to enhance, support, and protect the mental health of young people across the country. We know that mental health is an essential part of children's overall health – critical to their ability to succeed in school and in life. That's why Friends are enhancing their intentional work with youth at school, in the home, and in community settings to include mental health practices that are proven and tailored to each child individually. Friends also partner with clinical professionals, helping youth practice the tools they learn in treatment settings.

These efforts already are paying off: 95% of youth in our program last year made progress on social and emotional development, such as asking for help from a caring adult and practicing healthy ways to cope with stress.

LONG-TERM OUTCOMES

After almost 30 years of seeing youth in our program achieve incredible success, we remain inspired by their accomplishments:



92% of youth go on to enroll in postsecondary education, serve our country or enter the workforce with a living-wage job.



83% of youth receive their high school diploma or GED.



93% of youth remain free from involvement in the juvenile justice system.



98% of youth wait to parent until after their teen years.

Los Angeles County has invested \$3 million in Friends of the Children - Los Angeles to leverage our model to prevent foster care entry in the Antelope Valley. Data shows that 93% of families with a Friend have had no further contact with the child welfare system.

CIARA SPOTLIGHTS FRIENDS OF THE CHILDREN ON NATIONAL TELEVISION

GRAMMY award-winning artist Ciara and Super Bowl champion Russell Wilson are tireless advocates for youth. In 2022, they introduced Friends of Children to millions of television viewers, bringing more attention to our important work.

The March 4th episode of The Ellen DeGeneres Show shared the powerful impact that Friends of the Children can make in children's lives. Guest host Ciara invited Brittanie, a mother and long-time parent leader in the Friends of the Children – Los Angeles program, onto the show.

Brittanie is a single mother of seven and has several children enrolled in the program. The children are each empowered by their own Friend — a paid, professional mentor who will be by their side for 12+ years, no matter what. Brittanie said these Friends are just as close as "family."

"Everyone in the world would love to have someone that's behind them, letting them know that, 'Hey, we got you." said Brittanie. "And so, it's everything for me. And it's everything for my children."

We thank Brittanie for the unfiltered joy she shared on The Ellen Show's national platform. We are also profoundly grateful for Ciara and Russell Wilson who continue to be dedicated supporters of Friends of the Children through their Why Not You Foundation, the House of LR&C, and their commitment to youth.



Photo: Michael Rozman/Warner Bros.

PARTNERING WITH SIMONE BILES TO CELEBRATE YOUTH

Friends of the Children continues to be honored and grateful for our partnership with youth advocate and world champion gymnast Simone Biles!

We teamed up with Simone Biles this past May to celebrate National Foster Care Month and Mental Health Awareness Month. Simone hosted two amazing Zoom calls – an interactive Q&A and a gymnastics stretching session – with youth across the nation, inspiring them to find their spark and reach toward their dreams.

Simone shared her own story and talked about goal setting, the importance of education, finding your passion, and how to relieve stress. She even brought two of her dogs—Rambo and Lilo—on camera to say hello! Simone not only spent time with 100+ 4–6-year-olds, she also held a separate session with a few of our adolescents for a discussion around mental health.

Simone spoke from experience and her heart, saying:

I know how special having a mentor is, and somebody who believes in you and helps you through each and every step of the way. I think that's a really unique situation and it's important, and I wish there were more Friends of the Children.



We thank Simone Biles for partnering with Friends of the Children to inspire belief in young people with incredible potential and who experience challenges, like foster care and mental health. We hope to partner with her to expand our work in her home state of Texas. As youth in the calls shared, Simone is a SUPERHERO in our books!

BUILDING A FOUNDATION FOR SUCCESS IN SCHOOL

Friends of the Children helps youth find academic success and develop core assets, such as making good choices and self-regulation, which builds a foundation for youth to succeed in school and beyond.

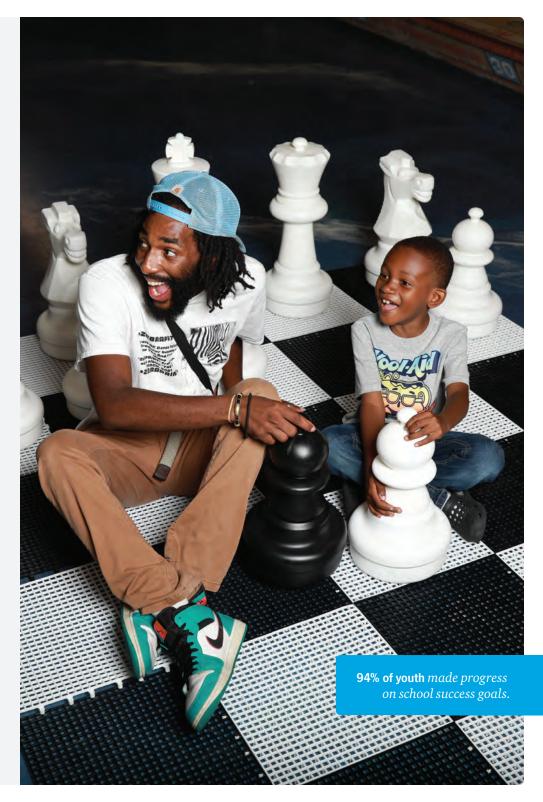
Darren is a 6-year-old boy who has been part of a long, strenuous foster care process and has experienced a lot of adversity in his short life. He has spent many years going from home to home. These challenges have affected him emotionally and academically – it has become difficult for him to fit in not just at home, but also in school. He has a high level of energy and emotions that are often hard for him to control. As a young child, his behavior was challenging for childcare providers to manage, resulting in multiple transitions and even more instability.

In kindergarten Darren was matched with a Friend, a paid professional mentor. Every week, Darren's Friend Patrick works in and out of the classroom to model how to stay calm, talk about feelings, and support him to find positive outlets for his stress. Patrick also helps Darren and his teacher identify the things that cause his emotions to swell.

Patrick says, "Darren loves to see himself as a reflection of me. From making sure we have the same color crayons, being on the same team on all activities, to making sure we have the same hairstyle. It is a very touching gesture that makes me believe that I am truly a mentor for these youth."

For youth like Darren who are living through hard things and are challenged by a traditional school environment, having a Friend is a game-changer. Friends develop a deep knowledge of a child's individual strengths, their interests, and their adversity. This knowledge ensures children get the school services they need, supports families as they learn to advocate for their children, and helps children build the skills necessary to succeed in school and in life.

In just this first year in the program, Patrick and Darren are already celebrating growth in behavior and school achievement. Most importantly, Darren knows that Patrick is in it for the long-haul – no matter what.





Cardeana is among a distinguished group of 18 cohorts of graduates across our legacy chapters – Portland, Seattle, Klamath Basin, New York, and Boston – in the last 30 years!

EMPOWERING YOUTH BEYOND 12+ YEARS

Friends of the Children's paid, professional mentors are experts in building sustained and nurturing relationships with youth. Each youth has a Friend from pre-kindergarten through graduation to advance goals, build life skills, and celebrate strengths and accomplishments, no matter what.

MEET CARDEANA. She was one of the very first cohorts of youth enrolled at our Portland chapter in 2001. Now in her mid-twenties, Cardeana is a high school biology teacher in East Memphis, Tennessee, and is working on her Master of Arts at the University of Memphis. She's also head coach for girls' volleyball and track.

At an early age, Cardeana experienced a lot of heartbreak. She dealt with the loss of her dad and the loss of her grandmother. With the help of her Friend, Ms. Rena, she learned that she has what it takes to make it through hard things while staying focused on her goals.

"Everything would have been different in my life if I hadn't had Ms. Rena. I really don't know where I would be. I've had someone there for me, helping me when my mom or my family couldn't," says Cardeana.

The lessons and life skills that Cardeana explored with Ms. Rena have continued to empower her well beyond her time in the

program. Ms. Rena passed away a few years ago, and Cardeana treasures her memories with her–and she continues to push herself to be better than she ever thought possible.

Cardeana says, "I could've given up a long time ago... I'm just proud of myself that I keep going, even though everything in me is telling me to quit—but I can't."

Determination and grit were something that Cardeana saw in Ms. Rena. As she works with children at her high school, she often thinks about the lessons she learned from Ms. Rena and from teachers who impacted her life.

"When I began teaching, I was terrified at first that children wouldn't be able to learn from me. What could I teach?" says Cardeana. "But then I think about Ms. Rena, my time with Friends of the Children, and the work of other teachers who made a difference in my life. That's when I realize I have lessons I can pass on."

1993

Friends of the Children is founded by Duncan Campbell in Portland, OR

2000

Chapters established in **Seattle, WA** and **Klamath Falls, OR**

2001

New York, NY chapter established

2004

Boston, MA chapter established

2008

NIH awards \$3M for Randomized Controlled Trial of the effectiveness of the Friends of the Children model 2010

Social Return on Investment Study determines that every dollar invested in Friends of the Children returns over \$7 to the community

2013

\$5M gift from Bob and Dottie King to establish a National Endowment, ensuring there will always be a National headquarters 2014

Tampa Bay, FL chapter established

NY chapter expands to second location in the **South Bronx**

Friends of the Children begins selecting youth directly from foster care

2015

Portland chapter expands to second location in **Gresham**

Network-wide performance management system launched

Office of Juvenile Justice and Delinquency Prevention invests \$500,000 to support the expansion of service to foster youth – the first of five awards through 2021 totaling \$8.5M 2016

San Francisco Bay Area, CA chapter established

Friends of the Children receives a \$4M Social Innovation Fund award

Russell Wilson begins investing in Friends of the Children through his Why Not You Foundation; wife Ciara joins partnership later 2017

Chapters established in Austin, TX; Charlotte, NC; Chicago, IL; Los Angeles, CA; and Central Oregon

Preliminary findings from the Randomized Controlled Trial are published in *Prevention Science*

2018

Michael Jordan makes multi-million dollar investment in Friends of the Children

Conrad N. Hilton Foundation invests \$1.75M to launch 2Gen pilot 2019

Chapters established in Fargo, ND; Tacoma, WA, Detroit, MI; and Salt Lake City, UT

Los Angeles chapter expands to second location in **Antelope Valley**

Annie E. Casey caregiver study results published in *Child & Family Social Work*

2020

Chapters established in Lane County, OR and Southwest Washington 2021

Chapters established in Missoula, MT and Colorado Springs, CO

Echo Fund invests \$6M to support the expansion of partnerships with rural and tribal communities

Margaret A. Cargill Philanthropies invests \$2.5M to expand partnerships with tribal communities

Conrad N. Hilton Foundation invests an additional \$3.4M to expand 2Gen work and to study its impact

2022

Friends of the Children – He Sapa established in **Rapid City, SD**, as first Indigenous-led location

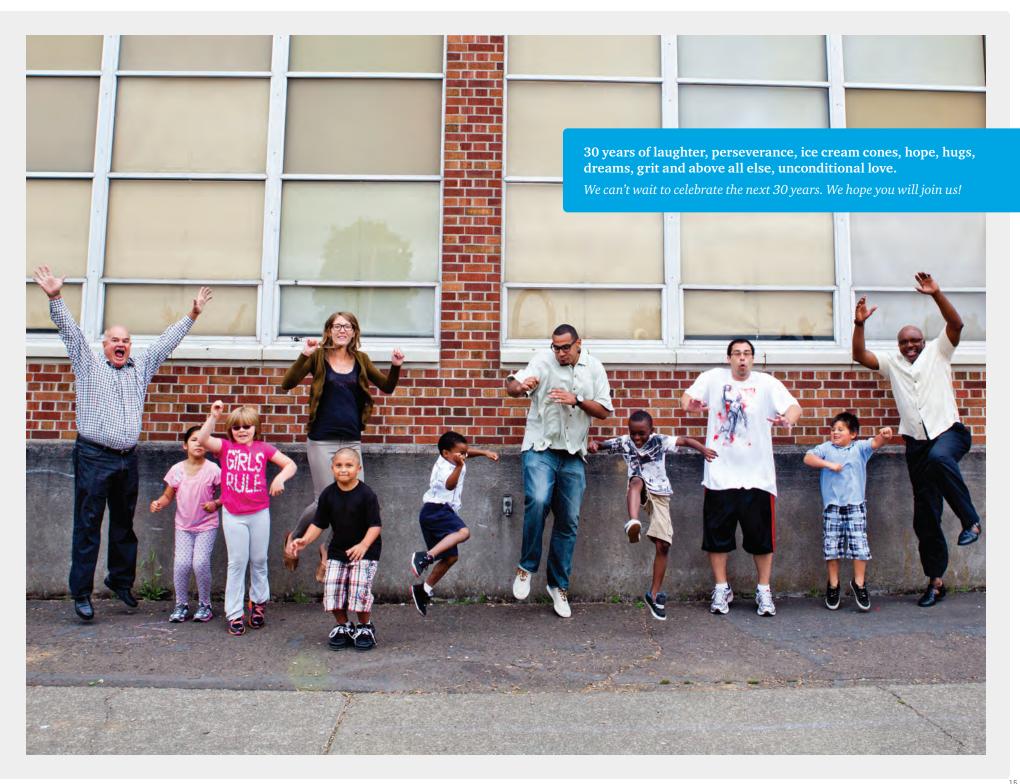
Chapters established in **Phoenix, AZ** and **Billings, MT**

MacKenzie Scott invests \$44M in the Friends of the Children network

2Gen Impact Randomized Controlled Trial launches in partnership with the University of Notre Dame

2023

Celebrating 30 years of generational change!



FINANCIAL SNAPSHOT

Here's a financial snapshot for fiscal year 2021.

OPERATING REVENUE

| Total Operating Revenue | \$21,578,789 |
|-------------------------|--------------|
| Other | \$3,346,122 |
| Corporate | \$559,875 |
| Consulting Fees | \$1,519,678 |
| Events | \$1,625,307 |
| Government | \$2,973,782 |
| Foundations | \$4,629,000 |
| Individual | \$6,925,025 |
| | |

OPERATING EXPENSES

| Program Expenses | \$13,225,140 |
|-------------------------|--------------|
| Administrative Services | \$1,445,119 |
| Fundraising Costs | \$1,078,761 |
| | |

Total Operating Expenses \$15,749,020

ASSETS

| LIABILITIES | |
|--------------------|--------------|
| Total Assets | \$26,037,725 |
| Equipment | \$4,067,128 |
| Prepaid Expenses | \$166,729 |
| Receivables | \$3,736,507 |
| Cash & Investments | \$18,067,361 |

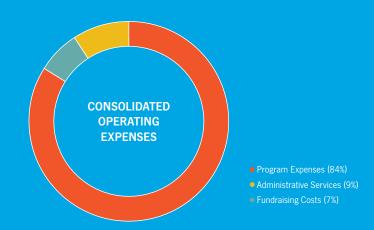
Accounts Payable and \$2,352,766 **Accrued Liabilities**

NET ASSETS

| Unrestricted Net Assets | \$10,778,514 |
|-------------------------|--------------|
| With Donor Restrictions | \$12,906,445 |
| | |

Total Net Assets & Liabilities \$26,037,725





THANK YOU

Thank you to the following lifetime contributors who have supported our work:

MacKenzie Scott**

Classic Wines Foundation* Conrad N. Hilton Foundation** Corporation for National & Community Service** Crystal Springs Foundation* Echo Fund**

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Thank you to our generous donors for their investments in youth and families:

MacKenzie Scott**

Conrad N. Hilton Foundation** Echo Fund** Margaret A. Cargill Philanthropies** Michael Jordan** Ouest Foundation*

King Philanthropies** Office of Juvenile Justice & Delinquency Prevention** **SCHEELS*** #StartSmall

Greg & Michele Goodwin** Jeff and Lisa Gordon* Medina Foundation* M.J. Murdock Charitable Trust** Virginia G. Piper Charitable Trust* WoodNext Foundation*

Anonymous (4)** Arizona Community Foundation* AT&T**

Bill, Mary, Blake, Caroline, and Kyle Underriner* Cambia Health Solutions** Garcia Family Foundation* John Dozier**

May & Stanley Smith Charitable Trust** Nor'wood Foundation*

Stand Together Foundation**

Subway The Dakota Foundation*

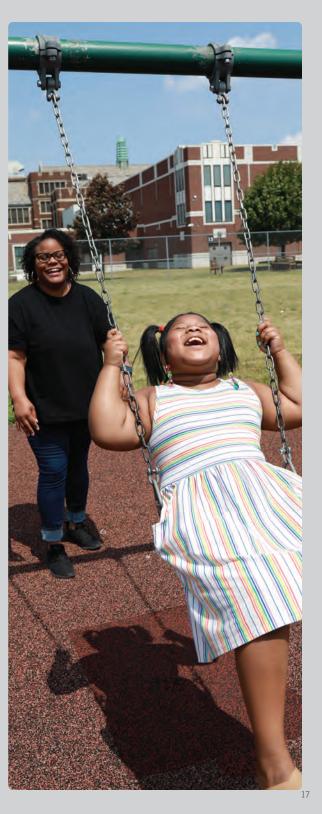
The Hearst Foundations

The Upswing Fund for Adolescent Mental Health** Tykeson Family Foundation* Van Denburgh Family Foundation*

Why Not You Foundation**

Anonymous (2) BHHS Legacy Foundation* BlueCross BlueShield of Montana* Costco Wholesale** Crystal Springs Foundation* El Pomar Foundation* Llewellyn Foundation* MLB MLBPA Morgridge Family Foundation* Silver Family Foundation**

The Bob and Lisa Swift Family*



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Kindness · Outgoing · Enjoyable · Helpers · Super Awesomeness Very Good · Entertaining · Life - Changing · Supportive · Blessing Happiness-Understanding-Persevered-Excited-Epic-Loving Friendship · Lucky · Helpful · Awesome · Thoughtful · Friends Good Place · Happy · Community · Respectful Wonderful · Friends · Amazing · The Park · Amazing · Groovy Best Place on Earth Thumbs Up Friends of Kids Thankful Interesting Loving Friendly Loveable Encouraging Beautiful Outstanding · Help Children · Possible · Family · Community New Experiences · Optmistic · Fun · The Best Program Ever

Community · Home · Incredible · Reliable · Outings · Spectacular,



@friendsnational

















